

**CIE485 Construction Management**  
**HW#4 – Solution**

1)

i	j	Act	a	m	b	$t_e$	$TE_i$	$TL_j$	AFS	ATS	$\sigma$	$\sigma^2$
5	10	A	1	3	5	3	0	3	0	0	0.67	0.44
5	15	B	2	5	6	4.6	0	<del>5.3</del>	0	0.7	0.67	0.44
10	20	C	4	6	7	5.8	3	15.7	0	6.9	0.5	0.25
10	25	E	8	10	12	10	3	13	0	0	0.67	0.44
15	25	d1	0	0	0	0	4.6	13	8.4	8.4	0	0
15	30	F	4	8	9	7.5	4.6	12.8	0	0.7	0.83	0.69
20	35	G	5	7	14	7.8	8.8	23.5	6.9	6.9	1.5	2.25
25	35	L	7	10	16	10.5	13	23.5	0	0	1.5	2.25
30	35	d2	0	0	0	0	12.1	23.5	11.4	11.4	0	0
30	40	M	6	9	12	9	12.1	21.8	0	0.7	1	1
35	45	N	1	3	7	3.3	23.5	26.8	0	0	1	1
40	45	P	3	5	7	5	21.1	26.8	0.7	0.7	0.67	0.44
45	-	-	-	-	-	-	26.8	26.8				

2)

The critical path is:  $5-10-25-35-45$   
 $A, E, L, N$

$$\begin{aligned} \text{Mean for project duration} &= \sum \text{means for all critical activities} \\ &= 3 + 10 + 10.5 + 3.3 \\ &= 26.8 \text{ days.} \end{aligned}$$

$$\begin{aligned} \text{Variance of project duration} &= \sum \text{Variances of all critical activities} \\ &= 0.44 + 0.44 + 2.25 + 1 = 4.13 \end{aligned}$$

$$\Rightarrow \text{Standard deviation of project} = \sqrt{4.13} = 2.03$$

3a)

i	Path i	E[T <sub>i</sub> ]	Var[T <sub>i</sub> ]	SD[T <sub>i</sub> ]	E[T <sub>i</sub> ]	
					-3SD[T <sub>i</sub> ]	+3SD[T <sub>i</sub> ]
1	5-10-25-35-45	26.8	4.13	2.03	20.71	32.89
2	5-15-30-40-45	26.1	2.57	1.6	21.3	30.9
3	5-10-20-35-45	19.9	3.94	1.98	13.96	25.84
4	5-15-25-35-45	18.4	3.69	1.92	12.64	24.16
5	5-15-30-35-45	16.4	2.13	1.46	11.02	19.78
	Max E[T <sub>i</sub> ]	26.8		Range	21.3	32.89

Now compute correlation coefficients between paths.

$$\rho_{12} = 0 \text{ (no common activities between paths 1 and 2)}$$

$$\rho_{13} = \frac{0.44 + 1}{2.03 \times 1.98} = 0.358 < 0.5$$

$$\rho_{14} = \frac{2.25 + 1}{2.03 \times 1.92} = 0.83 > 0.5 \Rightarrow \text{Path 4 can be eliminated because it's represented by path 1.}$$

$$\rho_{15} = \frac{1}{2.03 \times 1.46} = 0.337 < 0.5$$

$$\rho_{23} = 0, \quad \rho_{25} = \frac{0.44 + 0.69}{1.6 \times 1.46} = 0.483 < 0.5$$

$$\rho_{35} = \frac{1}{1.98 \times 1.46} = 0.346 < 0.5$$

$\Rightarrow$  So only Path 4 can be eliminated

$$\begin{aligned}
 \text{So } P(\text{Project} \leq 25) &= P(T_1 \leq 25) \times P(T_2 \leq 25) \times P(T_3 \leq 25) \times P(T_4 \leq 25) \\
 &= F_u\left(\frac{25-26.8}{2.03}\right) \times F_u\left(\frac{25-26.1}{1.6}\right) \times F_u\left(\frac{25-19.9}{1.98}\right) \times F_u\left(\frac{25-15}{1.46}\right) \\
 &= F_u(-0.886) \times F_u(-0.6875) \times F_u(2.576) \times F_u(6.8475) \\
 &= (1 - 0.8133) \times (1 - 0.7549) \times 1 \times 1 \\
 &= 0.1867 \times 0.2451 \\
 &= 0.0457
 \end{aligned}$$

3b)

$$\begin{aligned}
 P(\text{Project} > 27) &= 1 - P(\text{Project} \leq 27) \\
 &= 1 - \left[ P(T_1 \leq 27) \times P(T_2 \leq 27) \times P(T_3 \leq 27) \times P(T_4 \leq 27) \right] \\
 &= 1 - \left[ F_u\left(\frac{27-26.8}{2.03}\right) \times F_u\left(\frac{27-26.1}{1.6}\right) \times F_u\left(\frac{27-19.9}{1.98}\right) \times F_u\left(\frac{27-15}{1.46}\right) \right] \\
 &= 1 - (0.5398 \times 0.7123 \times 1 \times 1) \\
 &= 0.6155
 \end{aligned}$$

3c)

$$P(T_{E_{35}} \leq 20) = ?$$

L	P <sub>ijk</sub>	E[T <sub>i</sub> ]	Var[T <sub>i</sub> ]	SD[T <sub>i</sub> ]	-3SD[T <sub>i</sub> ]	+3SD[T <sub>i</sub> ]
1	5-10-15-35	23.5	8.13	1.77	-18.19	28.81
2	5-10-20-35	16.6	2.94	1.715	11.45	21.745
3	5-15-25-35	15.1	2.09	1.44	10.18	20.02
4	5-15-30-35	12.1	1.13	1.06	8.92	15.28
	Γ <sub>6</sub> × E[T <sub>i</sub> ]	23.5		Range:	18.19	28.81

$$P_{12} = 0.14 < 0.5$$

$$P_{13} = \frac{2.25}{1.77 \times 1.64} = 0.775 > 0.5 \quad ; \text{ So path 3 can be replaced by path 1}$$

$\Rightarrow$  Eliminate path 3

$$P_{14} = 0 \quad , \quad P_{23} = 0 \quad , \quad P_{24} = 0$$

$$P_{34} = \frac{0.44}{1.64 \times 1.06} = 0.253 < 0.5$$

$\Rightarrow$  So only path 3 can be eliminated.

$$\begin{aligned} \text{So } P(T_{E_{35}} \leq 20) &= P(T_1 \leq 20) \times P(T_2 \leq 20) \times P(T_4 \leq 20) \\ &= F_u\left(\frac{20-23.5}{1.77}\right) \times F_u\left(\frac{20-16.6}{1.715}\right) \times F_u\left(\frac{20-12.1}{1.66}\right) \\ &= F_u(-1.97) \times F_u(1.98) \times F_u(7.45) \\ &= (1 - 0.97558) \times 0.97615 \times 1 \\ &= 0.024 \end{aligned}$$