



Final Examination
PSPA 278 Control and Accountability in Public Administration
Professor Van Geest
February 6, 1996

Directions: You must answer three of the five questions in part one. You must also answer question #6. Each of the three questions you answer in part one are worth 20% of the final exam grade and Part Two is worth 40% of the final exam grade. **PLEASE CLEARLY INDICATE WHICH QUESTIONS YOU ANSWER.**

Part One

1. Explain the basic elements of a management control system. What are some special considerations in applying a management control system in public organizations?
2. Evaluate the constitutional convention of ministerial responsibility and explain whether it is an effective means of controlling the bureaucracy.
3. Explain the purpose and significance of the following and their relationship to each other:
 - a) the Public Accounts Committee (PAC)?
 - b) the internal audit units
 - c) the external government auditor
 - d) the accounting officer
4. What is the Next Steps Initiative and what special accountability challenges does it pose for the bureaucracy? What is being done, and what can be done to enhance a) political and b) democratic control over these agencies?
5. Are public servants able to adequately testify about their work before departmental select committees (Parliamentary committees) in Britain?
 - a) How important is this relationship and what would you do, if anything, to change it?
 - b) How important are these Parliamentary committees in the context of overall control over the bureaucracy?

Part Two

6. Identify and briefly explain the features of a comprehensive system of control over the bureaucracy in a democratic political system. Which features and other considerations are especially important in non-democratic systems?

